Limoges, April 12, 2016

## Change in financial information by geographical region

As announced on February 11, 2016 when releasing FY 15 results, starting January 1, 2016, the United States/Canada region became the North and Central America region. This region comprises the United States, Canada, Mexico and the other countries in Central America.
This change reflects the new organization of Legrand's operations in North America, with all of these countries now headed by the same managemen
which is in keeping with the region's market structure.

This change in the geographical regions has no impact on total Legrand financials.

The following historical restated data for sales, growth and profitability are provided for the North and Central America region as well as Rest of the World region:

1) Change in sales on a full-year basis over the period 2006-2015 by destination and by origin, including sales in $€ m$, total change in sales, organic change in sales, scope of consolidation and exchange-rate effect 2) Quarterly change in sales over 2015 by destination and by origin including sales in $€ \mathrm{~m}$, total change in sales, organic change in sales, scope of consolidation and exchange-rate effect
2) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales over the period 2006-2015
3) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales before and after other operating income (expense) over Q1 2015, Q2 2015 and H1 2015
4) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales before and after other operating income (expense) over Q3 2015, Q4 2015, 9M 2015 and FY 2015

All numbers in the tables provided are unaudited.

Sales by destination ${ }^{(1)}$

| Total sales in $€ \mathbf{m}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | 742,0 | 724,2 | 674,7 | 590,8 | 657,0 | 716,7 | 853,1 | 876,7 | 966,3 | 1247,8 |
| \% total change | NA | $-2,4 \%$ | $-6,8 \%$ | $-12,4 \%$ | $11,2 \%$ | $9,1 \%$ | $19,0 \%$ | $2,8 \%$ | $10,2 \%$ | $29,1 \%$ |
| Rest of the World | 566,4 | 767,8 | 857,1 | 791,1 | 966,2 | 1121,1 | 1291,5 | 1348,0 | 1333,6 | 1374,1 |
| $\%$ total change | NA | $35,6 \%$ | $11,6 \%$ | $-7,7 \%$ | $22,1 \%$ | $16,0 \%$ | $15,2 \%$ | $4,4 \%$ | $-1,1 \%$ | $3,0 \%$ |


| Organic change in sales | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $2,7 \%$ | $-4,2 \%$ | $-15,1 \%$ | $4,6 \%$ | $4,2 \%$ | $5,7 \%$ | $4,7 \%$ | $1,8 \%$ | $5,4 \%$ |
| Rest of the World | NA | $13,7 \%$ | $8,0 \%$ | $-6,5 \%$ | $10,7 \%$ | $10,6 \%$ | $2,1 \%$ | $5,3 \%$ | $2,3 \%$ | $-2,1 \%$ |


| Scope of consolidation | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $3,6 \%$ | $4,3 \%$ | $0,3 \%$ | $0,0 \%$ | $10,0 \%$ | $4,7 \%$ | $1,1 \%$ | $8,6 \%$ | $4,0 \%$ |
| Rest of the World | NA | $20,4 \%$ | $7,0 \%$ | $1,4 \%$ | $1,7 \%$ | $6,3 \%$ | $11,4 \%$ | $5,6 \%$ | $1,1 \%$ | $0,9 \%$ |


| Exchange-rate effect | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $-8,3 \%$ | $-6,8 \%$ | $2,8 \%$ | $6,3 \%$ | $-4,8 \%$ | $7,5 \%$ | $-2,9 \%$ | $-0,3 \%$ | $17,8 \%$ |
| Rest of the World | NA | $-1,0 \%$ | $-3,4 \%$ | $-2,7 \%$ | $8,4 \%$ | $-1,3 \%$ | $1,3 \%$ | $-6,1 \%$ | $-4,3 \%$ | $4,3 \%$ |

${ }^{(1)}$ Market where sales are recorded
Sales by origin ${ }^{(1)}$

| Total sales in $€ \mathrm{~m}$ | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | 747,0 | 735,2 | 683,9 | 599,9 | 670,4 | 732,8 | 868,3 | 896,1 | 991,1 | 1278,6 |
| \% change | NA | -1,6\% | -7,0\% | -12,3\% | 11,8\% | 9,3\% | 18,5\% | 3,2\% | 10,6\% | 29,0\% |
| Rest of the World | 418,7 | 591,6 | 711,7 | 671,3 | 817,2 | 960,7 | 1140,0 | 1187,8 | 1165,9 | 1204,5 |
| \% change | NA | 41,3\% | 20,3\% | -5,7\% | 21,7\% | 17,6\% | 18,7\% | 4,2\% | -1,8\% | 3,3\% |


| Organic change in sales | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $3,3 \%$ | $-4,0 \%$ | $-14,9 \%$ | $5,0 \%$ | $4,3 \%$ | $5,2 \%$ | $4,8 \%$ | $2,0 \%$ | $5,1 \%$ |
| Rest of the World | NA | $12,1 \%$ | $9,0 \%$ | $-5,2 \%$ | $10,5 \%$ | $11,3 \%$ | $2,7 \%$ | $5,2 \%$ | $2,0 \%$ | $-2,0 \%$ |


| Scope of consolidation | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $3,9 \%$ | $4,0 \%$ | $0,3 \%$ | $0,0 \%$ | $10,1 \%$ | $4,7 \%$ | $1,4 \%$ | $8,8 \%$ | $4,1 \%$ |
| Rest of the World | NA | $27,5 \%$ | $14,8 \%$ | $2,6 \%$ | $0,3 \%$ | $7,0 \%$ | $14,0 \%$ | $6,2 \%$ | $1,2 \%$ | $0,8 \%$ |


| Exchange-rate effect | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | NA | $-8,3 \%$ | $-6,8 \%$ | $2,8 \%$ | $6,4 \%$ | $-4,8 \%$ | $7,6 \%$ | $-2,9 \%$ | $-0,3 \%$ | $17,9 \%$ |
| Rest of the World | NA | $-1,1 \%$ | $-3,8 \%$ | $-3,1 \%$ | $9,9 \%$ | $-1,2 \%$ | $1,4 \%$ | $-6,7 \%$ | $-4,8 \%$ | $4,6 \%$ |

${ }^{(1)}$ Zone of origin of the product sold

## 4 legrand ${ }^{\circ}$

## 2) Quarterly change in sales over 2015 by destination and by origin

Sales by destination ${ }^{(1)}$

| Q1 2015 <br> vs Q1 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 283,1 | $37,6 \%$ | $4,1 \%$ | $9,9 \%$ | $20,3 \%$ |
| Rest of the World | 324,8 | $8,2 \%$ | $-2,2 \%$ | $0,7 \%$ | $9,8 \%$ |


| Q2 2015 <br> vs Q2 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 321,9 | $30,6 \%$ | $7,0 \%$ | $0,0 \%$ | $22,1 \%$ |
| Rest of the World | 347,1 | $3,7 \%$ | $-5,1 \%$ | $0,3 \%$ | $8,9 \%$ |


| Q3 2015 <br> vs Q3 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 320,9 | $24,8 \%$ | $6,6 \%$ | $0,1 \%$ | $17,0 \%$ |
| Rest of the World | 329,0 | $-1,2 \%$ | $-1,8 \%$ | $0,0 \%$ | $0,6 \%$ |


| Q4 2015 <br> vs Q4 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 321,9 | $25,2 \%$ | $4,0 \%$ | $6,9 \%$ | $12,6 \%$ |
| Rest of the World | 373,2 | $1,3 \%$ | $0,5 \%$ | $1,7 \%$ | $-0,9 \%$ |


| H1 2015 <br> vs H1 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 605,0 | $33,8 \%$ | $5,6 \%$ | $4,5 \%$ | $21,2 \%$ |
| Rest of the World | 671,9 | $6,0 \%$ | $-3,7 \%$ | $0,6 \%$ | $9,4 \%$ |


| 9M 2015 <br> vs 9M 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 925,9 | $30,5 \%$ | $6,0 \%$ | $2,9 \%$ | $19,7 \%$ |
| Rest of the World | 1000,9 | $3,7 \%$ | $-3,1 \%$ | $0,6 \%$ | $6,3 \%$ |


| FY 2015 <br> vs FY 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 1247,8 | $29,1 \%$ | $5,4 \%$ | $4,0 \%$ | $17,8 \%$ |
| Rest of the World | 1374,1 | $3,0 \%$ | $-2,1 \%$ | $0,9 \%$ | $4,3 \%$ |

[^0]Sales by origin ${ }^{(1)}$

| Q1 2015 <br> vs Q1 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 290,3 | $38,3 \%$ | $3,8 \%$ | $10,7 \%$ | $20,4 \%$ |
| Rest of the World | 286,5 | $9,7 \%$ | $-1,6 \%$ | $0,6 \%$ | $10,9 \%$ |


| Q2 2015 <br> vs Q2 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 330,0 | $30,1 \%$ | $6,4 \%$ | $0,0 \%$ | $22,2 \%$ |
| Rest of the World | 306,5 | $5,1 \%$ | $-4,7 \%$ | $0,4 \%$ | $9,8 \%$ |


| Q3 2015 <br> vs Q3 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 329,1 | $24,8 \%$ | $6,5 \%$ | $0,1 \%$ | $17,1 \%$ |
| Rest of the World | 289,7 | $-1,7 \%$ | $-2,1 \%$ | $0,0 \%$ | $0,5 \%$ |


| Q4 2015 <br> vs Q4 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 329,2 | $24,8 \%$ | $3,6 \%$ | $7,0 \%$ | $12,7 \%$ |
| Rest of the World | 321,8 | $0,2 \%$ | $0,1 \%$ | $1,3 \%$ | $-1,1 \%$ |


| H1 2015 <br> vs H1 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 620,3 | $33,8 \%$ | $5,2 \%$ | $4,8 \%$ | $21,3 \%$ |
| Rest of the World | 593,0 | $7,4 \%$ | $-3,2 \%$ | $0,6 \%$ | $10,3 \%$ |


| 9M 2015 <br> vs 9M 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 949,4 | $30,5 \%$ | $5,6 \%$ | $3,1 \%$ | $19,8 \%$ |
| Rest of the World | 882,7 | $4,5 \%$ | $-2,9 \%$ | $0,6 \%$ | $6,9 \%$ |


| FY 2015 <br> vs FY 2014 | Total sales (€m) | Total change | Organic change <br> in sales | Scope of <br> consolidation | Exchange-rate <br> effect |
| :--- | :---: | :---: | :---: | :---: | :---: |
| North \& Central America | 1278,6 | $29,0 \%$ | $5,1 \%$ | $4,1 \%$ | $17,9 \%$ |
| Rest of the World | 1204,5 | $3,3 \%$ | $-2,0 \%$ | $0,8 \%$ | $4,6 \%$ |

[^1]
## Llegrand ${ }^{\circ}$

## 3) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales over the period 2006-2015

| Adjusted ${ }^{(1)}$ operating profit in $€ \mathrm{~m}$ | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | 100,7 | 109,8 | 86,5 | 83,4 | 110,0 | 142,3 | 164,0 | 164,6 | 183,5 | 243,2 |
| Rest of the World | 53,9 | 79,2 | 74,5 | 88,6 | 122,7 | 136,8 | 170,4 | 165,0 | 156,4 | 182,7 |


| Adjusted ${ }^{(1)}$ operating profit as \% of sales | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North and Central America | 13,5\% | 14,9\% | 12,6\% | 13,9\% | 16,4\% | 19,4\% | 18,9\% | 18,4\% | 18,5\% | 19,0\% |
| Rest of the World | 12,9\% | 13,4\% | 10,5\% | 13,2\% | 15,0\% | 14,2\% | 14,9\% | 13,9\% | 13,4\% | 15,2\% |

(1) Operating profit adjusted for amortization of revaluation of intangible assets at the time of acquisitions and for expense/income relating to acquisitions and, where applicable, for impariment of goodwill

## 17 legrand ${ }^{\circ}$

4) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales before and after other operating income (expense) over Q1 2015, Q2 2015 and H1 2015

| Q1 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{2 9 0 , 3}$ | $\mathbf{2 8 6 , 5}$ |
| Cost of sales | 142,4 | 169,0 |
| Administrative \& selling expenses, R\&D costs | 99,8 | 82,5 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 3,8 | 4,2 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{5 1 , 9}$ | $\mathbf{3 9 , 2}$ |
| As \% of sales | $\mathbf{1 7 , 9 \%}$ | $\mathbf{1 3 , 7 \%}$ |
| Other operating income (expense) | $\mathbf{2 , 0}$ | $\mathbf{1 , 4}$ |
| Reversal of acquisition-related amortization <br> expense \& income accounted for another operating income <br> (expense) | 0,0 | 0,0 |
| Adjusted operating profit | $\mathbf{4 9 , 9}$ | $\mathbf{3 7 , 8}$ |
| As \% of sales | $\mathbf{1 7 , 2 \%}$ | $\mathbf{1 3 , 2 \%}$ |


| Q2 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{3 3 0 , 0}$ | $\mathbf{3 0 6 , 5}$ |
| Cost of sales | 157,5 | 170,6 |
| Administrative \& selling expenses, R\&D costs | 107,5 | 88,3 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 5,0 | 4,0 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{7 0 , 0}$ | $\mathbf{5 1 , 6}$ |
| As \% of sales | $\mathbf{2 1 , 2 \%}$ | $\mathbf{1 6 , 8 \%}$ |
| Other operating income (expense) | $\mathbf{2 , 2}$ | $\mathbf{6 , 6}$ |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ |
| Adjusted operating profit | $\mathbf{6 7 , 8}$ | $\mathbf{4 5 , 0}$ |
| As \% of sales | $\mathbf{2 0 , 5 \%}$ | $\mathbf{1 4 , 7 \%}$ |


| H1 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{6 2 0 , 3}$ | $\mathbf{5 9 3 , 0}$ |
| Cost of sales | 299,9 | 339,6 |
| Administrative \& selling expenses, R\&D costs | 207,3 | 170,8 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 8,8 | 8,2 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{1 2 1 , 9}$ | $\mathbf{9 0 , 8}$ |
| As \% of sales | $\mathbf{1 9 , 7 \%}$ | $\mathbf{1 5 , 3 \%}$ |
| Other operating income (expense) | $\mathbf{4 , 2}$ | $\mathbf{8 , 0}$ |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ |
| Adjusted operating profit | $\mathbf{1 1 7 , 7}$ | $\mathbf{8 2 , 8}$ |
| As $\%$ of sales | $\mathbf{1 9 , 0 \%}$ | $\mathbf{1 4 , 0 \%}$ |

## 4 legrand ${ }^{\circ}$

5) Adjusted operating profit in $€ \mathrm{~m}$ and as \% of sales before and after other operating income (expense) over Q3 2015, Q4 2015, 9M 2015 and FY 2015

| Q3 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{3 2 9 , 1}$ | $\mathbf{2 8 9 , \mathbf { 7 }}$ |
| Cost of sales | 158,8 | 164,2 |
| Administrative \& selling expenses, R\&D costs | 105,1 | $\mathbf{7 9 , 6}$ |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 5,0 | 3,8 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{7 0 , 2}$ | $\mathbf{4 9 , 7}$ |
| As \% of sales | $\mathbf{2 1 , 3 \%}$ | $\mathbf{1 7 , 2 \%}$ |
| Other operating income (expense) | $\mathbf{3 , 8}$ | $\mathbf{4 , 4}$ |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | 0,0 | $\mathbf{0 , 0}$ |
| Adjusted operating profit | $\mathbf{6 6 , 4}$ | $\mathbf{4 5 , 3}$ |
| As \% of sales | $\mathbf{2 0 , 2 \%}$ | $\mathbf{1 5 , 6 \%}$ |


| 9M 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{9 4 9 , 4}$ | $\mathbf{8 8 2 , \mathbf { 7 }}$ |
| Cost of sales | 458,7 | 503,8 |
| Administrative \& selling expenses, R\&D costs | 312,4 | 250,4 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 13,8 | 12,0 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{1 9 2 , 1}$ | $\mathbf{1 4 0 , 5}$ |
| As \% of sales | $\mathbf{2 0 , 2 \%}$ | $\mathbf{1 5 , 9 \%}$ |
| Other operating income (expense) | 8,0 | 12,4 |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | 0,0 | 0,0 |
| Adjusted operating profit | $\mathbf{1 8 4 , 1}$ | $\mathbf{1 9 , 4 \%}$ |
| As \% of sales |  | $\mathbf{1 4 , 5 \%}$ |


| Q4 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{3 2 9 , 2}$ | $\mathbf{3 2 1 , 8}$ |
| Cost of sales | 157,0 | 180,8 |
| Administrative \& selling expenses, R\&D costs | 110,6 | 82,0 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 3,9 | 3,9 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{6 5 , 5}$ | $\mathbf{6 2 , 9}$ |
| As \% of sales | $\mathbf{1 9 , 9 \%}$ | $\mathbf{1 9 , 5 \%}$ |
| Other operating income (expense) | 6,4 | $\mathbf{8 , 3}$ |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ |
| Adjusted operating profit | $\mathbf{5 9 , 1}$ | $\mathbf{5 4 , 6}$ |
| As \% of sales | $\mathbf{1 8 , 0 \%}$ | $\mathbf{1 7 , 0 \%}$ |


| FY 2015 <br> (in €m) | North \& Central America | Rest of the World |
| :--- | :---: | :---: |
| Net sales | $\mathbf{1 2 7 8 , 6}$ | $\mathbf{1 2 0 4 , 5}$ |
| Cost of sales | 615,7 | 684,6 |
| Administrative \& selling expenses, R\&D costs | 423,0 | 332,4 |
| Reversal of acquisition-related amortization, <br> expense \& income accounted for in administrative and selling <br> expenses, R\&D costs | 17,7 | 15,9 |
| Adjusted operating profit before <br> other operating income (expense) | $\mathbf{2 5 7 , 6}$ | $\mathbf{2 0 3 , 4}$ |
| As \% of sales | $\mathbf{2 0 , 1 \%}$ | $\mathbf{1 6 , 9 \%}$ |
| Other operating income (expense) | 14,4 | 20,7 |
| Reversal of acquisition-related amortization <br> expense \& income accounted for inother operating income <br> (expense) | $\mathbf{0 , 0}$ | $\mathbf{0 , 0}$ |
| Adjusted operating profit | $\mathbf{2 4 3 , \mathbf { 2 }}$ | $\mathbf{1 8 2 , \mathbf { 7 }}$ |
| As $\%$ of sales | $\mathbf{1 9 , 0 \%}$ | $\mathbf{1 5 , 2 \%}$ |


[^0]:    ${ }^{(1)}$ Market where sales are recorded

[^1]:    ${ }^{(1)}$ Zone of origin of the product sold

